

**BOARD OF COUNTY COMMISSIONERS  
WASHOE COUNTY, NEVADA**

TUESDAY

8:30 A.M.

AUGUST 1, 2017

PRESENT:

**Bob Lucey, Chair**  
**Marsha Berkbigler, Vice Chair**  
**Kitty Jung, Commissioner**  
**Vaughn Hartung, Commissioner**  
**\*Jeanne Herman, Commissioner**

**Nancy Parent, County Clerk**  
**John Slaughter, County Manager**  
**Paul Lipparelli, Deputy District Attorney**

The Washoe County Board of Commissioners convened at 8:46 a.m. in a Board Retreat session located at the Fish Hatchery at the Galena Creek Regional Park, 18250 Mount Rose Highway, Reno, Nevada. Following the Pledge of Allegiance to the flag of our Country, the Clerk called the roll and the Board conducted the following business:

**17-0636      AGENDA ITEM 3 Public Comment.**

Mr. Kevin Brett stated he attended a County Commission meeting earlier in the year with other residents of the Galena Forest and St. James Village to express their concerns about Waste Management (WM) and the policy changes to the excess trash tag system. He indicated the changes would impose a \$200 per year increase in fees due to the cost for additional excess trash tags. He added fire danger would increase if residents did not clear the natural debris from around their homes. He stated his property had 35 Jeffrey Pine trees, which could create a fire danger if not maintained. He asked for the Waste Management issue to be placed on a future agenda.

Ms. Katherine Snedigar stated corrections to the Development Code needed to occur. The Administrative part of the Code, Section 5, defined what residential uses were, which she said was in direct conflict with Nevada Revised Statutes (NRS) and needed to be corrected. She indicated in 1974, the County Commission resolved to change Warm Springs Valley to Palomino Valley because it was the only place that could be developed in that specific area. She explained referring to the area as the Warm Springs Valley was misleading. She said the County had no authority to change Warm Springs Valley agriculture rights to residential use. She stated Article 900, Section 910 of the Development Code, described any prohibited use or any violation of Development Code as a misdemeanor. She thought that was fraudulent because no statute referenced a violation of the Code as a misdemeanor. She claimed NRS278 was only valid for Lake Tahoe and not the entire County. She stated the Development Code needed to be revisited

and the County needed to stop creating more restrictions in the Code than what was allowed by the State.

Mr. Alex Christopher stated he was an Arrow Creek resident. He said he was sad that his favorite Commissioner Jeanne Herman was not in attendance. He noted Commissioner Herman attended some of the conservative talk lunches and she answered questions on an array of topics. He was thankful she was involved in the lunches and encouraged more Commissioners to attend.

Mr. George Lee stated he attended to support his District 5 Commissioner Jeanne Herman. He asked the Board to encourage the Washoe County School District to locate other sites for the proposed high school at Wildcreek Golf Course. He thought support from the County could make a difference in the location of the proposed high school.

Ms. Sherry Powell stated as of July 1st the statute of limitations related to civil suits against sex offenders was extended to 20 years. She said Marsy's Law, which was a Bill for victims' rights would be on the ballot this year. She noted within Washoe County less than one percent of sex offenders were prosecuted annually. She expressed the abuse of children, women and soldiers needed to stop. She thought the hundreds of thousands of dollars that was put into specialty courts protected criminals more than victims and should be diverted the victims. She said the community goal should be to protect innocent people from becoming victims.

Mr. Gary Schmidt stated he lived in and owned businesses in the unincorporated County for the past 45 years. He said he owned homes in four of the five County Districts. He said one of the reasons he attended the meeting was to support Commissioner Herman who he had known for many years. He said Commissioner Herman lived in the rural area of the unincorporated County as long as he had and she knew what rural living entailed. He stated he was the owner of Reindeer Lodge on the Mount Rose Highway and the building received severe roof damage. He noted the Reindeer Lodge was currently for sale. He said he was involved in the financing and organization efforts to obtain sewer service on the Mount Rose Highway, although it was not currently connected to the Reindeer Lodge property. He noted the lodge had plenty of water that consisted of melted snow from the top of Mount Rose. He said three industries were looking at his property for the possible use of a microbrewery, a cannabis dispensary and the International Chapter of the Hell's Angels. He stated he had excluded the cannabis dispensary option.

**17-0637**      **AGENDA ITEM 4** Discussion and possible direction of the FY 16-18 Washoe County Strategic Plan including but not limited to:

- Review of summary report and accomplishments for FY17 Goals
- Discussion and confirmation of FY18 Goals
  - Economic Impact
  - Vulnerable Populations
  - Infrastructure
  - Marijuana
  - Unified Team
  - Employee Engagement
- Identification of emerging trends, opportunities, and challenges

County Manager John Slaughter stated the goal for the Board Retreat was to gather information and Chief Operating Officer and Co-Founder of OnStrategy Erica Olsen would head-up the process. He said many staff members would make presentations regarding the County's goals.

Chair Lucey stated the intent of the meeting was to have a candid discussion amongst the Commissioners and Department Heads regarding the strategic plan and to update the current goals. He noted public comment would occur at the conclusion of the discussions.

Director of Management Services Al Rogers said he would be turning the process over to Ms. Olsen, but he wanted to explain what the goals were for the meeting. He displayed a PowerPoint presentation entitled Washoe County Board of County Commissioners 2017 Summer Retreat and noted it was a working document that would be updated as direction was received. He stated the presentation would be used throughout the agenda item, including presentations from senior staff and department heads. He reviewed the presentation slides entitled: Setting the Stage and Discussion Guidelines, which explained the flow of the meeting and the goals. He thanked the Board, executive staff and departments for their contribution to the strategic plan and goals. He provided the PowerPoint presentation, which was placed on file with the Clerk.

Ms. Olsen stated 80 percent of the discussion would involve deep reviews of each of the goals. She said teams requested direction from the Board in certain areas to determine a clear focus for fiscal year 2018 and beyond. She noted not every goal needed a deep review, but she noted a few goals would need more direction. She stated it was not necessary to achieve a formal vote on the goals, but noted direction and consensus was the goal for the discussions. She reviewed the presentation slides entitled: Discussion Guidelines and FY17 County Goals. She explained the goals would not be discussed in order during the presentation. She stated based on the November 2016 and January 2017 retreats, the Board revised the medical marijuana goal to encompass recreational marijuana and she said the focus on seniors had been expanded to include all vulnerable populations. She noted the remainder of the goals had not shifted. She displayed the presentation slide entitled: Perception of Progress and explained she had set up posters for each goal which outlined the perceived progress of each goal listed as either "stalled";

“start/stop”; “puttering along”; and “foot is on the gas”. She asked for the Commissioners, staff and audience to use the provided sticky notes to express their perception of the progress made towards the goals. She noted the Commissioners had pink sticky notes and the rest were orange sticky notes. The exercise consisted of each person and Commissioner placing a sticky note on each goal poster to determine their perception of the progress and the focus for the goal. She provided photos of the completed posters, which were placed on file with the Clerk.

Ms. Olsen displayed the presentation slide entitled: Goal Deep Dives and explained the discussion flow for each of the goal presentations. She stated the first goal presented would be the Employee Engagement Goal.

Chair Lucey announced that Lyon County Commissioner Don Alt was present to observe the County’s strategic planning process. He welcomed Commissioner Alt and thanked him for attending.

Mr. Slaughter stated he was the sponsor of the Employee Engagement goal, Assistant County Manager Christine Vuletich was the executive champion and County Grants Administrator Gabrielle Enfield was the project lead. He displayed the presentation slide entitled: Employee Engagement and reviewed the strategic objective of the goal. He stated the Board had been attempting to create this program for many years. He said the goal was to empower employees and keep them engaged. He reviewed the presentation slide entitled: Current State: Where are we now? He said he was proud of the Washoe Leadership Program. He noted there were five employee committees and each committee included executive level participation. He stated the committees were Employee Communication; Employee Events’ Training Learning and Leadership; Recognition; and Employee Volunteering and Giving. He said one of his goals was for this effort to be sustainable, as previous efforts for employee engagement programs had not been. He stated the approach for the committees was to be employee driven and lead. He said the committees had the support of management and the Board. He noted each committee had funding, which he thought would make the committees successful, and hopefully sustainable. He indicated there was strong Countywide participation at all levels and committee leadership was self-directed. He said they were working on some of the barriers the committees had determined which included: employees not feeling empowered, recognizing there were different types of leadership and ensuring management was in support of employees taking initiative.

Ms. Enfield displayed the presentation slide entitled: Strategic Direction: Where are we going? She reviewed the slide, which explained the reason the County created the committee and the focus for the long-term goal. She indicated communication was important to employee engagement and it lead to retention, teamwork, productivity and improved customer service. She referred to the presentation slide entitled: FY18 Focus: What is important right now? She said the goal statement was different from the past year with the focus more on sustainability. She stated the committee would be bringing updates to the Board in future meetings. She noted the committees were creating

successful initiatives. She reviewed the cross-functional initiatives and reiterated the importance of project sustainability.

Mr. Slaughter read the goal statement and said staff was engaging employees with training, resource sharing and through customer outcomes.

Assistant County Manager Christine Vuletich stated it was not included in the slides but there was discussion about the County reaching out to all employees and engaging in the organization to reach the right culture. She said they considered creating a survey that would be different from the past year's survey. She noted the survey would provide feedback from employees to help promote learning and innovation. She stated recruitment was competitive and the County wanted to ensure they were recruiting the top talent and retaining employees. She explained feedback was important to gather information about employee's top priorities. She noted succession planning was also something staff would focus on in the upcoming year.

Ms. Enfield stated yearly surveys provided performance measures and would determine whether changes in employee attitudes had occurred and whether involvement had changed related to the project.

Commissioner Jung wondered about the status of a telecommuting policy and whether it had been implemented or not. She stated one of the best practices for the recruitment and retention of employees was for project-based employees to have the option to telecommute. She explained it would be based on the ability for that position to work independently. She noted most of the Commissioners worked from home. She asked for data by department related to employee retention. She wanted information regarding the employees who were utilizing the training programs. She noted employees were improving their skills and resources by attending the free trainings the County provided and they should be recognized. She spoke regarding positions that were based on regulations or restrictions and she thought instead of informing customers they did not meet certain requirements, the County should hire people that could be creative to assist customers to receive a yes answer. She thought it would be a great idea to conduct a countywide self-evaluation initiative related to County costs, but she said the assessment needed to be conducted by a professional. She said during previous assessments, it was discovered the County was charging more money than it should related to some procedures and not charging enough money for other procedures.

Commissioner Hartung said one of the things he noticed was a happy healthy workforce meant an engaged workforce and increased productivity. He stated some corporations had health centers onsite for their employees, which could eliminate many hours of sick leave for employees seeking medical attention. He thought it could reduce the County's healthcare costs by having an onsite nurse. He agreed with Commissioner Jung about empowering employees to be creative with customer requests instead of saying no. He spoke about a non-profit organization that held an annual summer camp. He noted the permit fees were more than \$1,000, but the camp was evacuated due to a nearby fire. The non-profit asked for a refund for the permit fees or for

the fees paid to be carried over to the next year's permit when they could open the camp. He stated the Community Service Department helped the non-profit organization as soon as they heard about the issue, but the front line employee was not able to resolve the situation due to strict procedures and policies. He wanted staff to research initiatives for staff to be more customer oriented.

Ms. Olsen stated there would be other ideas such as this during the economic impacts and infrastructure goals presentation and more discussion could occur during those topics as well.

Commissioner Hartung suggested empowering employees to extend the permits that were close to expiring for an additional 30 days without any additional costs if the customer anticipated completion within that time.

Commissioner Jung suggested staff negotiate discounts at local gyms for County employees to help promote better health. She said another idea would be to contract a massage company to set up onsite where employees could schedule chair massages during their breaks at their own expense. She stated the benefits would lead to improved health and wellness without any costs to the County.

Chair Lucey stated one of the challenges was the departments were silos and did not know the other department's roles, responsibilities and duties. He stated the County needed people to take the initiative to find answers and help resolve issues for citizens instead of informing them they could not help them. He said the County was obligated to provide service to the citizens and he thought the departments could provide better service by establishing cross-departmental resource sharing. He thought that would provide staff with a better understanding of other department processes and potentially change the culture of employees by providing the ability to offer options to citizens. He called this the culture of yes. He stated nothing was more frustrating to people than to be told no, but it was also demoralizing for staff to not have any options to offer. He said the County and staff were in this together and it would take everyone to make this goal successful. Employees needed to know management was behind them and would work through the processes to offer options to resolve issues.

Commissioner Berkbigler stated she was supportive of the change in culture. She wanted to ensure it was mentioned how much improvement had already been made. She stated she was getting feedback from contractors and she was sure the other Commissioners were also. She noted some of the feedback was about how much easier the process was to obtain permits from Washoe County. She said the progress was gradual and was not perfect as of yet but measurable improvements were apparent.

Chair Lucey stated he had seen tremendous growth and they were taking steps in the right direction. He noted no organization was perfect but the County strived to be better. He said the goal was perfectly outlined.

Commissioner Berkbigler asked what the Commission could do to help with this goal. She wondered how to get all departments to understand the County was working toward the same goals and should work together to achieve the goals.

Ms. Olsen thanked the Board for its clear comments related to this goal. She recommended moving on to discuss the goal of Economic Impacts. She noted Commissioner Berkbigler was the Commissioner sponsor, Director of Community Services Dave Solaro was the executive champion and Division Director of Planning and Building Mojra Hauenstein was the project lead.

Mr. Solaro referred to the presentation slide entitled: Current State: Where are we now? He reviewed what was working well.

Ms. Hauenstein referred to the section of the presentation slide entitled: What is getting in our way? She stated the County was making progress, but was not where it should be as of yet. She reviewed the presentation slide entitled: Current State: Where are we now?

Mr. Solaro reviewed the intent statement for this goal. He said the biggest impact of development was about all the services that would be provided over the life of the development. He said staff was trying to understand the increase in revenue from the tax base for development versus the increase in services and how they impacted the services the County provided. He said the services included a combination of those provided by the Sheriff's Office, fire protection, roads, parks, social services and all the other services that were provided by the County. He reviewed the presentation slide entitled: Strategic Direction: Summary to-date and highlighted that the County was creating a Development Impact Cost Map to determine which areas cost more to provide services to as the area grew. He explained the further out an area was the longer it took to get there and there could be more demands for services in those areas. He said it cost more to provide those services and the County needed to ensure they had the right needs identified prior to development. He stated the fees also had to be determined and there was a push to get that completed. The budget office was working on a request for proposal (RFP) to get a professional on board to review the fees charged to make sure the County was charging the correct fees. He said there was a push from some of the rural residents to become more urban and install sidewalks and street lights. He said they wanted to ensure the development was paying for the future.

Ms. Hauenstein reviewed the presentation slide entitled: Strategic Direction: Where are we going?

Mr. Solaro stated he was going to move into some of the questions and it could be painful and would take some time. He said he was not looking for a vote but looking for direction. He wanted to gauge where the Commission was at in order for staff to have something to work towards for the next 12-month period and so it could be brought back to the Board as part of this process. He said it was good timing because

staff was preparing to work on an update of the regional plan and some of the feedback would help in that process to ensure the Community grew the way the County wanted.

Commissioner Berkbigler thought gathering information about changes to the regional plan was important. She stated much of the feedback provided from the Commissioners would need to be presented to the Regional Governing Control Board to resolve some issues so the County could grow in a logical and reasonable manner. She referred to the first question on the presentation slide entitled: Strategic Direction: Discussion Questions, what kind of development does Washoe County want to attract. She thought the County should want to attract all types of development. She said there was a need for growth in the industrial and residential areas to allow tax income to grow. She stated mixed uses were always beneficial and the Red Rock area was the perfect example of mixed use. She said that area was growing and residents might not want to drive to Lemmon Valley to go to the grocery store or to go to a restaurant. She acknowledged the time Commissioner Hartung spent talking about the Washoe County Regional Plan Policy 1.3.3 and she thought he was a great champion for this goal. She noted the community was going to grow because Governor Brian Sandoval decided he wanted the State to grow. She said the Economic Development Authority of Western Nevada (EDAWN) was designed to help the area's development to grow. The County was left with the situation about how to deal with growth that was being pressed upon the community and how to make it work and function with the funds available.

Mr. Solaro said Commissioner Berkbigler spoke in support of all types of growth in the County. He asked each Commissioner to provide feedback regarding what areas were important. He noted there would be discussion about infrastructure and dealing with growth.

Chair Lucey said he agreed with Commissioner Berkbigler about wanting to attract all types of development. He noted he drove on Red Rock Road to go to the Animal Ark recently and he said there were some amazing properties out there. He stated the major challenges were due to the City of Reno's annexation of areas in the unincorporated County in an inconsistent manner. He said it was difficult to continue to put forth policy and direction for development when the City of Reno had the ability to annex an area at the request of a developer. He said annexation impacted all the residents of the County because staff could not necessarily deliver what the residents were asking for because the City of Reno had limited the County through policy, sphere of influence and annexation. He noted the County's hands were tied when it came to developing commercial properties and services. He said the County could say they wanted all types of development but getting to that point would involve changing some of the antiquated policies currently in place.

Commissioner Hartung spoke regarding different densities and the services needed for them. He stated growth was occurring in the North Valleys and the East Truckee Canyon and Spanish Springs was a hot spot for future growth. He said there was desire for residential growth in Wadsworth, which he said could create a reverse flow of traffic. He stated the City of Sparks de-annexed the East Truckee Canyon because

they realized that within five years of allowing large amounts of residential growth, they could not service it properly. He noted it would require more services than the taxes it yielded. He indicated people would want heavy industrial growth to be in the outlying areas. He said he liked the developmental cost mapping process and thought it provided ideas for the density of all uses versus the cost of services. He wanted traffic and warrants to be attached to development at the cost of the developer, although the Nevada Department of Transportation (NDOT) would not allow it because NDOT would claim the warrants were not met and would not allow a developer to buy a piece of infrastructure for the County.

Commissioner Jung stated one of the biggest challenges was the old Codes that prevented Washoe County from being a modern County. She noted Codes prohibited outdoor festivals within the County so anytime an outdoor event was to occur it would be required to obtain Board approval. She stated she asked for Code to be change 18 months ago but had not heard anything from staff. She noted the County was missing so many opportunities from the Reno Sparks Convention and Visitors Authority (RSCVA) who could not promote this area due to the old Code. She said people did not want to attend concerts inside casinos they wanted to attend outdoor concerts. She stated the Ordinance needed to be revised.

**\*10:22 a.m. Commissioner Herman arrived.**

Commissioner Jung said when no development was occurring; staff should have utilized that time to update the old Ordinances. She thought the most important issue for the County was to be sustainable and to be a place that provided a great quality of life. She wanted the Regional Planning Governing Board to conduct a citizen survey to gather information about what type of growth the residents wanted. She thought the County should not be in the business of residential development unless it was next to high-density developments and could develop under the same density. She stated there were issues with fire services in some developments and the Cities of Reno and Sparks seemed compelled to annex areas without adding fire stations. She said the municipalities would rely on the County for mutual or automatic aid. She noted it compelled the County to build and grow because there was a set fire tax that residents who lived in the unincorporated County paid. She explained the City of Reno's Fire Department budget was based on the economy so it could fluctuate annually. She thought the County did not communicate with the Cities of Reno and Sparks on enough issues, especially about the processes for medical and recreational marijuana. She thought it was a good idea to have conformity across the entire region. She was concerned about affordable housing and said people within her age group were talking about their rent going up by \$300 a month. She feared that would push people toward weekly rentals or homelessness. She thought the County should focus on industrial commercial growth rather than residential growth. She said for her to approve a development she needed to prove to her constituents that developers paid for the additional services.

Ms. Olsen wanted to bring the discussion back to the original questions. She wanted to ensure staff had direction.

Commissioner Jung stated she did not want changes based on speculation; she wanted changes based on data.

Mr. Solaro recapped the direction from the Board, which included to focus on commercial and industrial development with the proper type of residential densities; mixed use required more services when more rural areas were developed; consideration to incentivize commercial and industrial uses, and de-incentivize some residential uses within the unincorporated County; Code changes needed to occur because much of the Code was antiquated; and there was a lack flexibility with employees to resolve issues from residents. He stated flexibility to resolve issues that were attached to Code could be difficult and not all ideas for work-arounds were feasible. He thought there were some concessions that could be made to allow employees to be more flexible but it would take some work. He agreed gathering information from existing residents about growth was important and staff would work to provide a survey. He added the permit process needed to be fast-tracked.

Commissioner Hartung thought the County could not move away from residential growth. He said he would be interested in seeing more of a mix of different uses. He wanted information about what a residential sub-division would look like in the 21st century. He thought there could be incentives for agrihoods and solar power. He said wastewater should be treated at high standards and could be pushed back to the aquifer, which meant developments would require less water rights or the water could be used to water the greenbelts or agrihoods.

Commissioner Berkbigler in regards to question three about whether the Board wanted to allow department heads to have the flexibility to deviate from parameters, she stated yes she wanted County employees to provide the best service to customers. She talked about Incline Village and said it was common for issues to come before the Board because a resident wanted to change a setback that did not meet Development Code requirements. She thought that was a waste of the Board's time and said that was an issue staff could easily resolve. She said that was one example of where the Codes needed to be updated and where staff needed the flexibility to address and resolve issues.

Commissioner Herman stated for question one; any kind of development was what the County wanted to attract. She said whoever had the money was going to build what they wanted to build. She did not know if the County had much choice in the matter. She noted her district was the North Valleys and a lot of development was going on out there but it was being completed by the City of Reno. She noted the County did not have control over what Reno was doing and thought the County needed more control over development. She said the quality of growth was up to the County, the City of Reno and the developers. She stated regarding question three; staff needed more flexibility to resolve issues. She was concerned about affordable housing with the current processes and the increased costs to build a home.

Chair Lucey stated residential development was costly and would not sustain the County as the primary source of development. He said there needed to be a balanced equation of commercial and industrial development to be sustainable. He thought incentivizing the industrial and commercial developers in certain areas would need to be structured and identified as beneficial, but create no impact on rural areas. He stated these issues needed to be identified through strategic mapping and public input. He agreed with Commissioner Berkbigler that department heads and staff needed the ability to be flexible to offer an appeal process or the authority to make decisions to provide customers with options.

Commissioner Berkbigler stated it was important for the Board to recognize that some people moving into the area did not want to live in the City and would be drawn to the outlying areas. She said this meant the County would grow. She noted the concept of residential growth needed to remain in the goals for the future although infrastructure would need to rely on private or self-contained options. She thought it was important to establish General Improvement Districts (GIDs) in new development areas. She said the storm water issue in Spanish Springs needed to be addressed.

Mr. Solaro said he heard the Commissioners discuss the need to view smart growth in this area. He stated this would be brought back for review. He stated the discussion about flexibility was heard, but there needed to be balance and awareness that not all issues were easy to solve. He stated staff had the needed information to work on the regional plan. He said staff would work with the information and bring it back to the Board for direction or approval.

Commissioner Hartung stated he liked the idea of having special assessment districts. He spoke about the storm water utilities in Spanish Springs that had been established for years. He stated the difficult area for the County was when a group came forward and indicated they wanted a special piece of infrastructure from the County. The County would agree, but people expected the special infrastructure to be included in the taxes they already paid. He thought a wider dialog was needed with people to identify if a specific community wanted a special piece of infrastructure and then to provide the steps to go through in order to achieve that goal. He noted that a minimum of 50 percent of homeowners needed to be in favor of a specific issue to pass a special tax.

Mr. Solaro stated that would be discussed in relation to the next goal of infrastructure.

Ms. Olsen stated the next goal to discuss was Infrastructure. She said Commissioner Hartung was the Commissioner Sponsor; Al Rogers was the executive champion and Division Director of Engineering and Capital Projects Dwayne Smith was the project lead.

Mr. Rogers stated the goal's perception was all over the board. He stated Economic Impact and Infrastructure were separate goals at this point but could potentially be combined as one goal in the future.

Mr. Smith stated he would be addressing the infrastructure needs in this goal. He said this was a continuation of the previous year's goal and he recognized the importance that infrastructure played in the community. He noted infrastructure was the backbone of a community; roads, sewers, parks, streetlights and all the pieces of infrastructure were critical to ensure success. He stated positive progress was made in the past year and was delivered in alignment with what the goals were. He said much discussion had occurred during the last goal regarding needs in development and growth. He stated direction from the previous year was to focus on new growth; so for fiscal year 2018, more planning was identified as a goal. He stated staff would be exploring the Sheriff's Detention Facility and the 9th Street Facility in order to update the master plans. He said the sewer utilities would be reviewed to anticipate new growth and determine what new infrastructure needed to be built. He reviewed the presentation slide entitled: Current State: Where are we now? He noted there were efforts that could be improved and efforts that were potentially getting in the way.

Mr. Smith continued with the presentation slide entitled: Strategic Direction: Discussion and said the goal was to provide staff with direction so they could bring back thoughts, options and proposals to the Board. He read the first question regarding paying for the installation of requested infrastructure in existing neighborhoods. He stated one side of the spectrum was for residents to pay for the improvements and the other side was for projects to be prioritized and paid for with general funds. He stated Spanish Springs and the storm water utility was a perfect example of residents paying for improvements. The question helped guide how the County would strategically approach infrastructure. He said it would ultimately come down to funding. He wanted to approach the questions one at a time for feedback.

Commissioner Jung asked what the best practice was for this.

Mr. Smith stated the community had experienced many changes but along with changes there were successes. He noted the North Spanish Springs Floodplain Detention Facility was a perfect example of where the community identified a problem by experiencing frequent flooding, which left the roads washed out and transportation nearly impossible. The residents came to the County with an issue and through processes; a special assessment district was established with great success.

Commissioner Hartung stated Spanish Springs was one of those unique areas. He said back in the 1990's, Hawco Homes was willing to build the infrastructure from top to bottom in exchange for the County's approval to build 1,750 houses. He noted the Commission at the time would not approve the development. He indicated when Hawco Homes got the approval to build the 1,750 homes the County had to pay for the infrastructure. He explained if the developer was willing to pay for the key pieces of infrastructure they should be allowed to cover the costs.

Commissioner Jung said developers should not be allowed to pay their way to develop in inappropriate areas. She thought to incentivize developers to get a certain density because they were willing to pay for infrastructure was dangerous and the County should be careful and follow the policies the Board was establishing.

Chair Lucey stated different areas of the County had different and unique needs. He noted the differences and the challenges between Lemmon Valley, North Valley, Cold Springs, Winnemucca Ranch, and Warm Springs, were different from those in Washoe Valley and Steamboat Valley. He said specific needs would have to be identified to consider special infrastructure needs. He explained specific issues could not be included in one blanket policy for the County.

Commissioner Berkbigler asked about the policy for County regulations in one certain area that would not impact another. She said for example, if bear boxes were mandated for Incline Village and mountain areas, would the policy be required to encompass the entire County.

Commissioner Jung stated the Board of Health was the entity who mandated that type of regulation. She said they wanted different regulations for different areas but had received legal advice that they could not treat some areas differently than others.

Commissioner Berkbigler said a good example of that would be the noise regulations established for Incline Village. They could not be put in place because that would require the same regulation in all areas of the unincorporated County.

Mr. Smith thought with respect to infrastructure, specific needs could be identified such as a traffic signal in a specific location based on the current density that was creating the number of traffic movements. He said a storm water element that was necessary based on a change or development moving into the area would become more specific. He said the County could address specific opportunities on an individual basis to ensure they were in line with Nevada Revised Statute requirements. He thought when opportunities and needs for infrastructure were addressed, there should be processes to get the community where it needed to be.

Commissioner Hartung stated Hawco Homes was willing to build a traffic light at Alamosa Drive, but the Nevada Department of Transportation (NDOT) said it did not meet the warrants. He thought if a developer was willing to build a piece of infrastructure in an approved development, NDOT should allow it as a requirement to build the development. He said there was the same type of issue at Calle de la Plata in Spanish Springs as well. He said Pyramid Highway was NDOT's right of way, but he thought they should be as flexible with the County as they were with the municipalities.

Mr. Smith said he appreciated the feedback because staff needed all the information they could gather. He stated funding was the issue to build the needed rural

roadways and infrastructure. He noted the County was in the same situation with storm water utilities. He said the water year would end on September 30th and the community had received record setting precipitation over the past year and many needs had been identified but funding strategies needed to be addressed.

Chair Lucey stated Foothill Road was another example of a unique situation. He said it was a small country lane and a fire station was being built with access to the road. He said there was commercial development and a rural County road that needed to be improved to sustain the traffic capacity. He said it was one of the many roads that would require upgrading and a funding source. He wondered how to set policies and procedures so the County could fund improvements whether it was for sidewalks or widening roads.

Commissioner Hartung was concerned about the processes the Regional Transportation Commission (RTC) Regional Impact Fee (RIF) utilized because they did not address upkeep and maintenance for regional roads. He did not understand why the Washoe County School District was not required to pay for the impacts it created on the road systems. He noted it was difficult for people to understand especially in a neighborhood where there were multiple schools.

Chair Lucey agreed with Commissioner Hartung and said that was a perfect point. He said every County resident paid gas tax, RTC5, but none of that money went to Gerlach or the northern County roads. He said the Board was responsible because it approved the developments in the County and it needed to start addressing these challenges and needs. He said funding could need to be redirected so the rural communities were adequately serviced because rural residents paid the same taxes and fees.

Mr. Smith thanked the Board for the direction. He stated he heard the Board give direction regarding flexibility; recognizing and taking advantage of opportunities and collaboration; and reviewing processes that other groups used to address needs. He thought staff had enough information and said he looked forward to coming back to the Board with options.

Mr. Smith said the next question was related to the challenges with annexations and growth. He said staff needed to have a clear understanding about how the County was moving forward. He asked the Board for direction and priorities related to boundaries for operations and permitting. He suggested the County address the opportunities for development communities as the Capital Improvement Projects (CIP) were prioritized. He thought if the sewer sheds could be realigned to eliminate the municipal boundary, it would open some efficiencies within Washoe County and other municipalities.

Commissioner Jung asked whether that required Board cooperation and acceptance. She asked why the Truckee Meadows Water Authority (TMWA) was not the one leading that charge.

Mr. Smith said extensive collaboration with the Public Works Directors at the City of Reno and the City of Sparks was required and discussions were occurring because the development community and staff were asking related questions. He stated the County was utilizing the existing agreements, but more work was needed. He said much discussion about all types of water had occurred and there was opportunity for more discussions. He stated currently Washoe County, the City of Reno and the City of Sparks were the responsible parties for the four wastewater treatment plants.

Commissioner Jung confirmed there were four treatment plants, which meant there was four times the duplication.

Commissioner Hartung said the largest wastewater facility was the Truckee Meadows Water Reclamation Facility (TMWRF) although he was still a proponent of having smaller treatment plants in the outlying communities for a number of reasons. He stated his principal reason for small facilities was because with a large facility, no transportation or large infrastructure was needed to transport wastewater to the river, but there was the issue of the effluent water and how to use or dispose of it. He said without wastewater facilities the community and river system would be polluted. He noted the City of Sparks bought capacity at TMWRF for many years and they owned the largest capacity followed by the City of Reno. He stated the County needed to purchase capacity. He said in the City of Sparks the cost per dwelling was approximately \$2,000 and in the County the cost exceeded \$6,000.

Mr. Smith stated the cost was significantly higher than \$2,000 in the City of Sparks for dwelling capacity at the treatment facility.

Commissioner Hartung stated the City of Reno should be paying the County a higher rate to utilize the County's wastewater facilities. He thought in the North Valleys there should be more consistency with approved development. He said the City of Reno was allowed to place five dwelling units per acre where the County was only allowed to place three dwelling units per acre.

Mr. Smith stated the foundation of this question was to identify the inadequacies within the County and address potential solutions. He said sewer infrastructure was expensive but he thought the County could work collaboratively with the City of Reno and the City of Sparks to make changes and eliminate some of the ongoing issues.

Commissioner Hartung stated Spanish Springs was supposed to get their own treatment plant, but the City of Sparks made some deals with the County and made it cheaper for the County to send the wastewater to the river as opposed to building a treatment facility. He said this issue went back to the 1990's because Hawco Homes was required to build a treatment facility in order to get development approvals.

Mr. Smith recapped the direction provided to staff was to look for opportunities, work collaboratively and come back with recommendations to alter or modify the sewer sheds instead of dealing with the political boundaries.

Commissioner Hartung said his final question was should the County try to move forward collaboratively with the municipalities towards having TMWA assume the responsibility of wastewater.

Commissioner Jung replied the County should and she did not know why they had not been doing it.

Commissioner Berkbigler and Chair Lucey stated that would be the direction to go.

Commissioner Hartung stated if one company or entity controlled wastewater, they controlled everything.

Commissioner Berkbigler asked Mr. Smith if there was enough direction for staff.

Mr. Smith stated he wanted to go over possibly providing authority over CIP contracting to the County Manager or to his designee without bringing it to the Board for approval.

Commissioner Jung stated fees had to be within the budgeted amount.

Chair Lucey wondered why it could not be a blended discussion.

Commissioner Hartung stated the Board approved the CIPs, but there needed to be some checks and balances to ensure proper procedures and vendors were utilized.

Commissioner Berkbigler thought if the Board had already approved the CIPs in the budget process and as long as there were no changes, staff should be able to approve the items.

**11:24 a.m. The Board recessed.**

**11:46 a.m. The Board reconvened with all members present.**

Ms. Olsen stated the next three goals were marijuana, unified teams and vulnerable populations. She noted staff was looking for direction on each of these goals. For the marijuana goal Commissioner Jung was the Commissioner sponsor, Mr. Solaro was the executive champion and Management Analyst Sarah Tone was the project lead.

Mr. Solaro stated there had been many marijuana discussions. One of the things he specifically wanted to get to was the section regarding what was getting in the way because he thought there were a few issues.

Ms. Tone stated the group had been discussing what the next step should be. She said in order to be proactive, the group needed to identify areas of information that were missing. They determined there was a need for the ability to make decisions and to have the authority to move forward. She said the group needed to have someone behind them as a staff resource or some other resource to help them determine how to take the next step to move forward.

Mr. Solaro stated there were three simple questions related to marijuana. He read the first question and said Commissioner Jung wanted cooperation and a unified front moving forward, but he wanted to ensure as discussions occurred about collaboratively moving forward, the County had the ability to act independently. He said the decisions the City of Reno was making might not work for the County. He wanted to ensure the County could continue on its own or do what the rest of the community was doing at their discretion. He wanted to ensure the Board was comfortable if there was a point they felt the need to break free from the other cities and work on best practices for the community. He stated the County and the City of Reno were communicating about processes together and gaining understanding about other jurisdiction's processes. He said the City of Reno moved forward with the temporary recreational marijuana establishments without discussions with the County, but the County took a different approach and wanted to ensure the approach taken was the best practice. He said the County did not necessarily want to do the same thing as the municipalities.

Commissioner Jung stated the County should do what was best for the end users and the collection of taxes and fees. She noted any reported downfalls with recreational marijuana should be tracked. She stated impacts could occur to the Sheriff's Office and detention facility for people driving under the influence, or to Child Protective Services (CPS) for removal of children from their homes due to drug related issues. She noted discussion needed to occur regarding the privilege license to ensure marijuana paid for itself. She said the City of Reno established a \$70,000 privilege license, which could be the right level, but she wanted to ensure the County got their fair share. She thought there should be collaboration and continuity with the City of Reno, but she wanted whatever was best for the County taxpayers and the end users. She thought the County should be sensitive to the medical marijuana users because if people came from the rural areas and their closest destination was a County facility, their experience and the pricing should be the same as if they went to Reno for their medicine. She did not know how much control the County had to ensure medical marijuana would be a steady market. She said recreational marijuana should fall within whatever the market could bear and should be competitive because that was when the better product and processes could compete.

Commissioner Berkbigler stated she was fine with the concept of working with the regional stakeholders as far as setting taxes for recreational marijuana. She noted the City of Reno had a 3 percent fee and at the end of the year, the facilities would make

up any shortages. She was concerned that the Cities did not have the responsibility of the jail and the social services impacts, although they did have some responsibility for the homeless factor, but not to the same level as the County did. She asked whether a \$70,000 license was the right idea and if it was the right amount of money. She said she was unsure. She wanted to see coordination with the Cities if new recreational marijuana facilities were established. She stated three of the six recreational marijuana facilities were not open yet, but there should not be any additional facilities within the County. She spoke regarding discussions of making Mount Rose Highway a no sell zone because it was a federally designated scenic area. She stated the County could write a regulation to prohibit marijuana sales and it would stop any future interest in that area. She said that was not prepared in the past because she thought the County had control over it, but she wanted to ensure to retain control in that area.

Commissioner Jung said she had no problem with setting a moratorium to maintain with the approved dispensaries, but if the market demanded more facilities and Reno and Sparks continued to increase their capacity, she thought the County should be careful to limit the potential earnings from recreational marijuana.

Commissioner Berkbigler said she had concerns with working with the Cities because she did not know what they would do and if the County took a position to follow their lead it could create problems.

Commissioner Hartung asked if there was intent to change the pricing for medical marijuana versus recreational marijuana in the tax structure.

Commissioner Jung replied the intent was that no one in need of medical marijuana would be gouged by any entity. She noted that was the discussion that needed to occur with the Cities of Reno and Sparks.

Commissioner Hartung stated he was unsure if the tax structure should be lowered for medical marijuana versus recreational marijuana. He said he was sensitive to issues related to law enforcement in the Cities of Reno and Sparks and in the County regarding increased incidents of driving under the influence. He stated a booking fee for the Sheriff's Office was something that would help equalize the additional costs the County would have to put forward. He said it was not about making money but about cost recovery. He stated a booking fee would cover costs for additional incidents of driving under the influence as well as for the cost of law enforcement taking additional disorderly citizens to jail.

Mr. Solaro stated he had the needed direction for questions one and three. He said that currently a virtual department was managing marijuana. He indicated there was a goal team associated with marijuana and the groups from each entity that were currently impacted or may be impacted in the future. He questioned whether staff should continue to manage the issue in this fashion or should they explore the potential to establish processes for tracking budget expenses. He stated staff needed direction from the Board as to whether this should be a part-time person, a full-time person, or if it

should be 10 people. He indicated until tracking was started there was no way to identify what this process would consist of or how much time it would involve. He said they should identify a person who could take the lead and the authority for the next 12-month period while the regulations were being determined.

Commissioner Berkbigler stated another aspect to that was staff did not know what the cost for the entire program would be for the County. She thought it was going to be a process to track the information and if it required a person to do it then staff should be granted permission to explore what was needed.

Commissioner Jung thought the difficult work with zoning was completed, but she said there should be one person who was the subject matter expert and the go-to person.

Chair Lucey said the direction from the Board should be to monitor the process continuously because tracking and data needed to be provided to the Commissioners. He noted it was impossible to set fees appropriately without tracking and background data.

Commissioner Hartung asked how data for driving under the influence would be tracked because increased marijuana arrests was what staff needed to track.

Chair Lucey stated that would be left for staff to determine.

Mr. Solaro stated staff was working towards gaining an understand of the best practices for tracking the impacts and had examples for how to get there, but the question was who had the responsibility and the designated authority to lead the efforts. He noted currently it was a collaboration and a group of staff working under two bosses. He said staff needed direction regarding leading the project.

Chair Lucey stated the specifics needed to be set by staff. Direction was to explore a potential person who could take on that responsibility for the County and bring a report back to the Board.

Ms. Olsen stated staff had the needed direction. She said next up was the goal of the Unified Team with Chair Lucey as the Commissioner sponsor, Communication Director Nancy Leuenhagen as the executive champion and Communication Outreach Coordinator Chris Ciarlo as the project lead.

Ms. Leuenhagen stated the group had two meetings with Chair Lucey and the committee. She reviewed the presentation slide entitled: Current State: Where are we now? and What is working well? and she said there was good representation, but they needed to talk about what was not going well.

Chair Lucey said the departments were working well together especially with the significant snow and flooding disasters. He said issues were being resolved, but challenges still existed. He thought some of the processes included in other goals for

employee development would lend assistance to this goal. He noted challenges had been identified and the team was working towards resolutions. He stated Ms. Leuenhagen and Mr. Ciarlo had done a great job reframing what this goal needed to be and what the next steps should be.

Ms. Leuenhagen said they started a beta website with a calendar and shared information that would be presented to the different committees. She stressed this was not about the communications team, it was for the purpose of creating a unified team and she said there was a significant difference. She reviewed the presentation slide entitled: Strategic Direction: Where are we going? She thought the team was doing a good job and getting the right people to the table. She noted they wanted to achieve success, re-create and redevelop the foundation of a unified team. She asked the Board to provide feedback regarding the direction the goal was headed.

Chair Lucey said the challenge for this goal was it came to a cross road and they wondered how to proceed. He thought the goal could potentially migrate with the employee engagement goal group. He said discussion occurred in January regarding marijuana because the initial goal set for marijuana had changed and there was a need for evolution. He said the goal team wanted direction from the Board about what the evolution of the goal would be and if there was there a need to continue the unified team. He stated the goal was getting close to where it should be and needed direction from the Board.

Commissioner Berkbigler said people had been asking what was going on because they had not heard anything bad about the County recently. She noted the media had been focusing on the Mayor of Reno. She thought the unified team should stay intact and strive to achieve better. She said the constituents expected certain things from the County such as a well-functioning jail, although there had been bad publicity recently. She said people stopped and talked with her about the County publicity and the perceptions were not that bad. She wanted this strategic goal to stay intact.

Commissioner Hartung thought the County should not allow the media to control conversations regarding the County.

Ms. Leuenhagen asked between the communications team and the unified team, what was the direction they should be going.

Mr. Ciarlo thought communications were internal and external. He stated internally they needed to focus on the Human Services Agency (HSA) and be more proactive with campaigns. He knew the Manager's Office was inundated with many media requests throughout the day and thought the goal team could help bridge the gap between departments. Departments were talking about videos that were shown during a Board of County Commission meeting that were educational and allowed staff to learn about the workings of other departments and why their work was valuable. He thought representation from each department and internal communication would allow the

County to tell its story to the community, which would create a more positive perception of the County.

Chair Lucey said communication and transparency were areas the community thought the County was lacking. He said the team needed to stay involved and continue to work towards the goal.

Ms. Leuenhagen said the group established three cross-functional initiatives. She referenced the presentation slide entitled: FY18 Focus: What is important right now? and reviewed the initiatives. She asked if the group was headed in the right direction.

Commissioner Berkbigler and Commissioner Jung asked Ms. Leuenhagen to ask the team what the Commissioners could do to help them achieve their goals.

Ms. Leuenhagen said it was nice to have Chair Lucey on the team.

Ms. Olsen explained the last goal was seniors but was now expanding to include the vulnerable population. She stated Commissioner Herman was the Commissioner sponsor, Assistant County Manager Kate Thomas was the executive champion and Social Services Director Amber Howell was the project lead.

Ms. Howell stated the mission statement was expanded to service each area of life. She said a merger of the Departments of Social Services and the Senior Services would occur by combining the two departments into the Human Services Agency (HSA), which she expected to occur on August 8th at the Board of County Commissioner's meeting. She said it was a seven-year project to get the HSA merger completed. She reviewed the presentation slide entitled: Current State: Where are we now? She reviewed the presentation slide entitled: Strategic Direction: Where are we going? She stated a Visitation Center, which was based on a child welfare visitation model, would open in October 2017. She noted it was a 6,200 square foot building on Prater Way and Howard Drive in Sparks and was the first of its kind in the State. She said it was used to help families with reunification. She reviewed the presentation slide entitled: FY18 Focus: What is important right now? She stated they were looking to expand the Crossroads program to include families to help prevent children from being removed from their parents. She noted they piloted a program for three mothers to keep their children while going through rehabilitation. She said it would be nice for Crossroads to expand so parents could gain employment and sobriety while not losing their children. She said they were centralizing all drug testing and mental health services to the Sober 24 campus along with the Crossroads outpatient program so it would all be in one location. There was a ribbon-cutting scheduled soon for the Sober 24 program. She indicated they were working to acquire or construct a new senior center other than the 9th Street Center, because it was becoming challenging for them to expand programming and nutrition services in the current building.

Commissioner Hartung asked if they were considering another large single center or smaller centers. He noted Sun Valley could really use a senior center. He thought there were needs in the North Valleys and Spanish Springs.

Ms. Howell stated she just learned of a federal program that allowed Supplemental Nutrition Assistance Program (SNAP) to match the Learn To Earn dollars, which would double the funds to the County. She noted there were 160 graduates from the Learn To Earn program through Crossroads and it would be nice to be able to double its size.

Commissioner Jung asked Ms. Howell about the County's involvement with the Eddy House, which was a place for homeless youth 16 to 24 years old. She wondered if the County was looking into anything in the future for homeless youth similar to the Crossroads program. She noted there was significant data to indicate that eradicating the youth level would skip a generation of homelessness. She asked if there was any place to go with that. She said the homeless youth wanted nothing to do with traditional older homeless people because they took advantage of the newer homeless people.

Ms. Howell stated the Victims of Crime Act (VOCA) funding provided a total of approximately \$17 million for the entire State and Washoe County was awarded \$2 million of that. She noted the Eddy House did apply, but did not get as much money as they would have liked. She said the State had identified and was releasing another \$10 million that the County was actively competing for. She noted the County was embedding the Eddy House into that because the housing costs for that age group was significant. She stated the Children's Cabinet had opened three cottages on the Northern Nevada Adult Mental Health Services (NNAMHS) campus, which housed 18 to 21 year olds called the Cottage for Change. The Eddy House also needed support and the County needed a plethora of providers. She said other good news was she had been advocating that the VOCA money be block granted to Washoe County so staff could decide where the funding would go rather than having providers and other requestors compete against each other. She stated the Director of the Nevada Department of Health and Human Services (DHHS) Richard Whitley authorized and approved the action so next June the County would receive all of the VOCA funding and would distribute it amongst the approved agencies for the best uses in the community.

Commissioner Hartung said he was glad staff was moving forward with NNAMHS because it had been an unutilized facility. He stated he took a tour there a couple of years ago and it would serve as nice group housing. He hoped the County was keeping an eye on the Department of Motor Vehicle building. He spoke about his concern for the Alzheimer's situation and wanted assistance and training for people who cared for their loved ones. He also wanted to help them with home modifications. He asked if staff was trying to continue a relationship with the Senior Services out of Southern Nevada.

Ms. Howell replied they continued to consult with them. She noted the senior population needed to be treated similar to Child Welfare. She stated there was a lack of support for residents who cared for family members and a lack of services for home modifications. She said an entire spectrum of care was needed.

Commissioner Hartung stated he was frustrated with the money spent on Daybreak because it served so few patients. He thought the program could be run differently and could improve the outcomes.

Ms. Howell agreed and said she had some really good ideas about it. She stated they were working on the Senior Center in Incline Village. She said the Community Services Department had been helping to get all the Americans Disability Act (ADA) accessible equipment outside and around the campus. She noted the Wandering Initiative was something they wanted to continue to expand. She added the next focus was to get direction for senior's needs in the community.

Commissioner Hartung thought the wandering issue would be lessened with home modifications and the initiatives could be combined.

Chair Lucey thought there should be significant budget requests for funding to go towards home modifications and to address the wandering issues. He stated Alzheimer's was a significant concern in the community and it was difficult for the family caring for the individual to keep them in the home setting. He commented the County needed to help individuals and their caregivers.

Commissioner Hartung stated a collaborative effort had been established with Home Depot and Lowes, who donated a large amount of resources, and with builders who would assist by installing home modifications.

Ms. Howell stated there was a master plan for enhancing programming that Nevada Senior Services helped write. She explained it was a robust plan for the seniors in the County and amounted to approximately \$2 million.

Commissioner Berkbigler asked if Daybreak took Alzheimer's patients.

Ms. Howell replied they did.

Commissioner Berkbigler asked Commissioner Hartung what it was about Daybreak that he did not like.

Commissioner Hartung stated the program only served about 30 patients for approximately \$600,000 per year. He thought the County could provide services for more people with that much money.

Commissioner Berkbigler thanked Ms. Howell, Ms. Tone, and Management Analyst Dana Searcy for the Incline Village Senior Center. She noted the

population that lived in Incline Village year-round was about 40 percent seniors. She said they paid very high taxes to the County and the County was obligated to provide the services.

Chair Lucey stated Human Services was not the only department that played a role with the vulnerable population. He noted the Sheriff's Office and the Courts also played key roles with them. He said it was through initiatives that allowed the opportunity to for the Sheriff's Office Deputies to make Crossroads functional. He indicated the need for more Deputies at Crossroads and the need to provide Judges with a better understanding of what could be offered to indigent people. He thought there could be better places to send certain people besides jail.

Commissioner Berkbigler said that was an excellent point because if a person was picked up on the streets who had dementia they would be put in jail, which would cost the County money. She said it would be better if they were placed in a facility where they would get care and assistance.

Chair Lucey stated that discussion should continue through the Cities of Reno and Sparks. He said Human Services staff should be at the jail helping to provide the appropriate programs to citizens. He said this was the most cost effective process for placing people where they need to be.

Commissioner Berkbigler said it was one of the positives of having Ms. Thomas with the County now since she had the understanding of the City of Reno. She noted if the County could somehow provide these people with a safe and secure place to be, that was something that needed to be considered. She said all the Commissioners were passionate about seniors and the vulnerable population.

Commissioner Hartung stated the detention facility was changing the methodology with which they performed the intake process and if a health care provider could be involved in the process a person could be identified as needing medical attention as opposed to being incarcerated.

Commissioner Berkbigler said the Sheriff's Office was looking at the possibility of changing health care providers so that could possibly be incorporated with the intake process.

Chair Lucey thought it would be important for Ms. Howell to be part of that conversation along with Mr. Slaughter and Ms. Thomas.

Ms. Olsen thanked the Board and staff for all the time spent on the goals. She noted the goal teams received plenty of direction. An updated version of the PowerPoint presentation was provided, which was placed on file with the Clerk.

On the call for public comment, Mr. Roger Edwards spoke regarding development. He stated Chair Lucey talked about the impact of the City of Reno and the

annexation problems. He stated he had been on the Planning Commission years ago and they developed the master plan but they were not involved in providing direction for sewer systems or reclamation. He said annexation was a problem.

Ms. Montana Cannon stated she was retired alternative health care researcher and an associate of many alternative medicine doctors. She stated she was impressed with the Board and staff. She said she had seen so many people pass away because of marijuana. She said the County had the ability to tax marijuana and cannabis oils. She said she was anti-drug, including pharmaceutical drugs. She noted on the Public Broadcasting Service (PBS) she saw a show that actually proved there were changes in a brain on marijuana. She wanted the Board to direct people towards healthier pain relievers than marijuana. She said there were more benefits from cannabis oil.

Mr. Gary Schmidt stated Commissioners needed to invest in the neighborhoods they represented and support the Citizen Advisory Boards (CABs) and Neighborhood Advisory Boards (NABs). He was glad to hear discussion about infrastructure and how it should grow. He stated he was involved in establishing sewer lines from the tree line to the Mount Rose Ski Resort with proper facilities in the treatment plant for future development. He noted there was a local water company he also helped start. He wanted the Board to provide direction for staff to work on commercial development for recreational mountain activities, which was what the Mount Rose Corridor was created to be.

Mr. George Lee stated he had a neighbor who housed an Alzheimer's patient. He thanked the Commissioners for any assistance that could be supplied to the caretakers of Alzheimer's patients.

There was no action taken on this item.

**17-0638**      **AGENDA ITEM 5** Discussion and possible direction on Board of County Commissioners 2017 Rules of Procedures.

County Manager John Slaughter stated the Commissioners had the opportunity to review the Rules of Procedures every six months and staff had no recommendations for changes.

Director of Management Services Al Rogers stated the Rules and Procedures were approved in March of 2017 so there was no need to review the document at this time. He provided a document, which was placed on file with the Clerk.

Chair Lucey stated no changes needed to occur at this time.

Later in the meeting, during Agenda Item 6. this Agenda Item was opened for Public Comment. Mr. Gary Schmidt stated he was opposed to the use of Mason's Manual for this Board. He noted the citizens of the County did not elect the Chairman of the Board. He indicated any movement towards Mason's Manual would be in violation of

the County Charter and State law. He said if the Board was considering a change to Mason's Manual then it should be put to a public vote.

**17-0639**      **AGENDA ITEM 6** Discussion and possible direction on policy and procedures on nominations and appointments of County Commissioners to Washoe County and outside agency Board and Commissions and the conditions on that service.

County Manager John Slaughter stated the policy was to review the nominations and appointments every six months.

There was discussion regarding Commissioner Jung's scheduling conflict with the Washoe County School District Capital Funding Protection Committee. It was suggested that Chair Lucey take back the appointment to that seat.

Deputy District Attorney Paul Lipparelli stated this agenda item was to review the policy not make changes in appointments and suggested the change to be brought back at a future meeting.

Mr. Slaughter stated changes in appointments were made in January.

Chair Lucey stated there were no changes to the policies and procedures. He said the Board would review the appointments in January.

At this time, Agenda Item 5 was reopened for the purpose of hearing public comment on that item. Please see Agenda Item 5 for comment details.

On the call for public comment for Agenda Item 6, Mr. Roger Edwards stated he spent most of 2015 as Chairman of the Washoe County Republican Party and attended many meetings. He commended Commissioner Herman for attending so many meetings including meetings that she was not required to attend.

Mr. Gary Schmidt suggested the Board review Assembly Bill 39 that changed the way Washoe County appointed people to various auxiliary boards. He stated the law established decades ago gave preference to the district with the largest geographic area. He stated the Regional Planning Governing Board was an example. He noted the Board was comprised of people from urban areas. He thought more rural representation was needed.

Director of Management Services Al Rogers said the list of appointments was updated and the Restoration of the V & T Railroad Committee was no longer part of Washoe County. He provided a handout with the list of appointments, which was placed on file with the Clerk.

**17-0640**      **AGENDA ITEM 7** Public Comment.

Ms. Katherine Snedigar spoke regarding the name change of Palomino Valley to Warm Springs Valley. She wanted the name changed back. She noted there was a Palomino Valley Bureau of Land Management, a Palomino Valley General Improvement District, and a Palomino Valley Fire Department, and each entity would have to be changed to Warm Springs Valley.

**17-0641**      **AGENDA ITEM 8** Announcements/Reports.

County Manager John Slaughter thanked the Board for its time. He said the Washoe County employee appreciation night would be on August 3rd at the Greater Nevada Stadium and he would be throwing out the first pitch of the Reno Ace's game. He noted this was the last meeting for Director of Management Services Al Rogers and he thanked him for his many years of service in the community.

Mr. Rogers thanked Mr. Slaughter. He noted 30 years went by quickly. He said it had been a great pleasure working with all of the Board and staff.

Commissioner Hartung stated all the Commissioners had asked about a resolution to the Waste Management (WM) issues. He asked staff to work with WM and to bring a resolution back to the Board. He said a number of streets in his District had issued with speeding cars and he wanted staff to research possible solutions. He said it was brought to his attention the City of Reno was supposed to pay the County \$50,000 per year for the Regional Aviation Enforcement Unit (RAVEN) program and supply a tactical flight officer. He noted the last time the City of Reno paid the County was fiscal year 2004-05. He said the hanger door where RAVEN was kept was in need of repairs. He stated a lack of funding for dispatch, forensics and RAVEN needed to be addressed with staff and presented to the City of Reno. He asked staff for a report related to calls responded to by the Sheriff's Office or the Truckee Meadows Fire Protection District in the cities of Reno and Sparks over the past year.

Commissioner Jung stated Galena Creek Regional Park and many other regional parks and trails did not have good signage. She said she attended two weddings at the Fish Hatchery at Galena Creek, both times she found the signs did not clearly indicate the destination. She said with trails it could be a safety issue. She asked about the pavement at the parks and wondered whether it was going to be repaired soon. She thanked Mr. Rogers for his service and said he would be missed.

Commissioner Hartung thanked Mr. Rogers for his service. He said Mr. Rogers's expertise throughout the County would be missed.

Chair Lucey stated the WM issue needed to be brought back to the Board soon. He requested an update regarding the proposed Wildcreek and Washoe County School District project. He encouraged the Commissioners to travel outside of their district to see what was happening in the other districts. He expressed his thanks to Mr.

Rogers, said it had been a pleasure working with him and wished him the best in his future endeavors.

Commissioner Herman apologized to Mr. Rogers about her constant requests for additional Community Advisory Boards. She thanked him for his service.

There was no public comment or action taken on this item.

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**1:32 p.m.** There being no further business to discuss, the meeting was adjourned without objection.

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**BOB LUCEY**, Chair  
Washoe County Commission

ATTEST:

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**NANCY PARENT**, County Clerk and  
Clerk of the Board of County Commissioners

*Minutes Prepared by:  
Doni Gassaway, Deputy County Clerk*